



# ***Military Involvement in the Management Control Program***

Mr. Gary Herman  
Internal Management  
Control PM  
Office of the Comptroller  
Joint Staff  
27 January 05

# *Management Control Program*



- What is an MCP- really?
- What are its key parts?
  - Leadership support
  - Education and training
  - Identification of assessable units, risks, and management controls
  - Day-to-day surveillance
  - Periodic evaluation of the effectiveness of management controls
  - Other???
- Who determines the success or failure of the program?

# *Barriers to Military Involvement*



- Mindset of : It doesn't apply here in the headquarters, in the field, overseas, on a ship, in a maintenance hanger etc.
- Caused by:
  - Lack of understanding/erroneous assumptions
  - Formality
  - Mission Priorities
  - Other???

# *Aids to Military Involvement*



- Inherent Capabilities
  - Planning and organizational skills
  - Education and communication techniques
  - Training resources
  - Other???
- Cultural acceptance and use of management control tools and techniques:
  - Procedures
  - Checklists
  - Self inspections
  - Analysis

- Military involvement:
  - Is absolutely required
  - Can be obtained by focusing on inherent capabilities and a culture that habitually uses management control tools and techniques